Producer Response to Changes in Retail Food Market

February 24, 2005



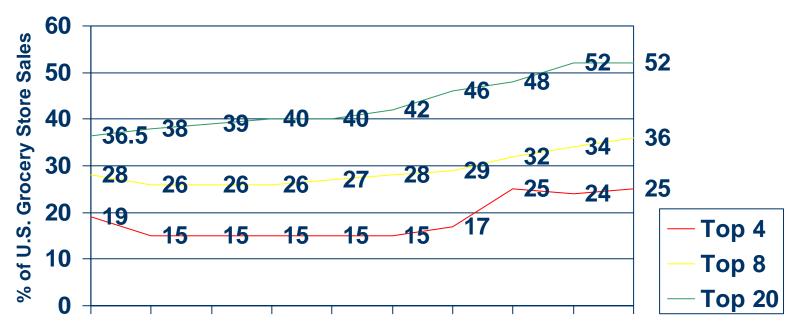
Structural Changes Impacting Produce

Retail Structure

- New store formats
- "traditional" retail outlets not always traditional for produce
- Consolidation



Grocery Store Concentration



1987 1992 1993 1994 1995 1996 1997 1998 1999 2000



Consumption Changes Impacting Produce

- National Health Concerns/Obesity Crisis
- Demand for Convenience
- Increase in away-from-home food expenditures



Producer Responses to Changes in Retail Structure

- Entering joint marketing efforts
 - Economy of scale
 - Stable supplier
 - Expand product offerings
- Establishing closer relationships with retailer
 - Inventory management
 - Active role in improving profitability



Producer Responses to Changes in Retail Structure (cont'd)

- Providing other services
 - Plastic returnable containers (PRCs)
 - Automatic inventory programs
 - Third-party certifications
- Targeting niche markets
 - Organic, Farmer's, Hydroponics
 - Low volume, high growth retail outlets
 - Agri-tourism, on-the-farm activities, mail order sales, pay-to-pick

Producer Responses to Consumption Changes

- Providing Variety
 - New produce offerings
 - New touch to well-known offerings
- Convenience



Answering to Convenience









Answering to Convenience





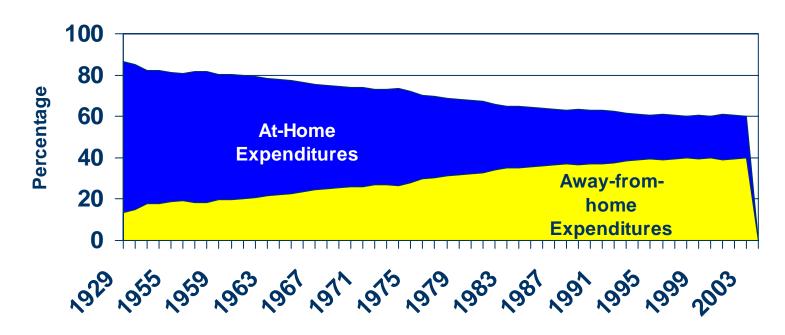
Amy Philpott - United Fresh Fruit & Vegetable Association www.uffva.org & www.produceshow.com

Producer Responses to Consumption Changes (cont'd)

- Increasing attention to foodservice
 - Outreach
 - October 2005 UFFVA/National Restaurant Assn.



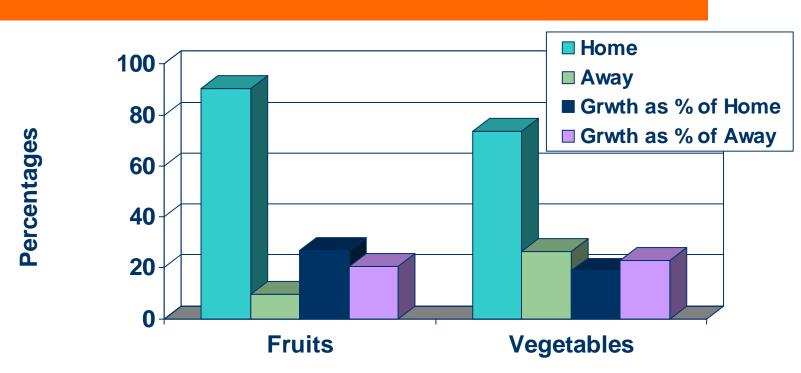
Food Expenditure Trends



Source: USDA Economic Research Service



Avg. Produce Expenditures & Est. Market Growth Over Next 15 years



Source: USDA Economic Research Center



Producer Responses to Consumption Changes (cont'd)

- Supporting industry-wide efforts to educate
 - School snack program
 - Federal dietary guidelines
 - WIC
 - PBH Partner 5 A Day campaign



Summary

- Adapting to & meeting challenges
 - Consolidating marketing efforts
 - Establishing active relationships with customers
 - Providing new services to stay competitive
 - Targeting niche markets



Summary

- Creating Opportunities
 - Providing variety
 - Convenience
 - Foodservice
 - Education

